



**Northeast
Utilities**

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Northeast Utilities Service Company
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Stephen T. Sullivan
Vice President – Operations Services

November 14, 2012

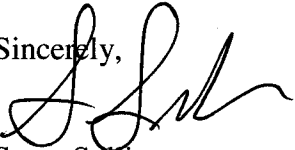
Alliance
Mr. Todd Egan, President
100 Sagamore Street
Quincy, MA 02171-1934

Dear Mr. Egan,

On behalf of our customers and everyone here at Northeast Utilities, I want to thank you for your prompt assistance following Hurricane Sandy.

As you know, Sandy left a path of destruction up the Eastern Seaboard and over our entire service territory in New England. You answered our call for help with a generous outpouring of personnel, equipment and spirit. Working with utility professionals from across the United States and Canada, you helped us restore power to more than 1.5 million homes and businesses.

We want to express our sincere appreciation to you and the members of your company who quickly and safely worked alongside Northeast Utilities. We couldn't have done it without you!

Sincerely,

Steve Sullivan
Vice President – Operations Services

cc:

Leon Olivier – Executive VP and COO
William Herdegen – President, CL&P
Peter Clarke – President, WMECo
Gary Long – President, PSNH
Werner Schweiger – President, NSTAR